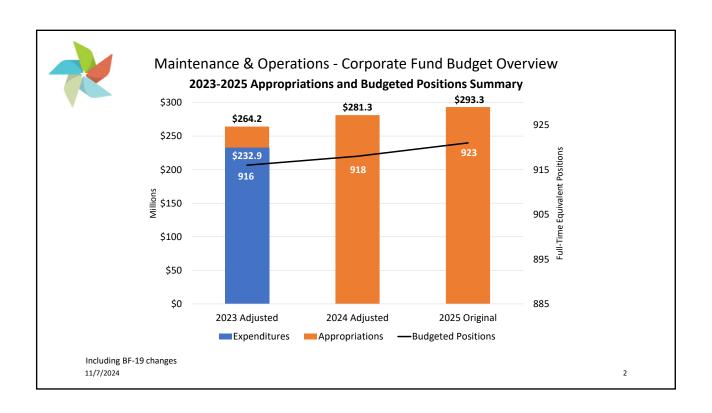


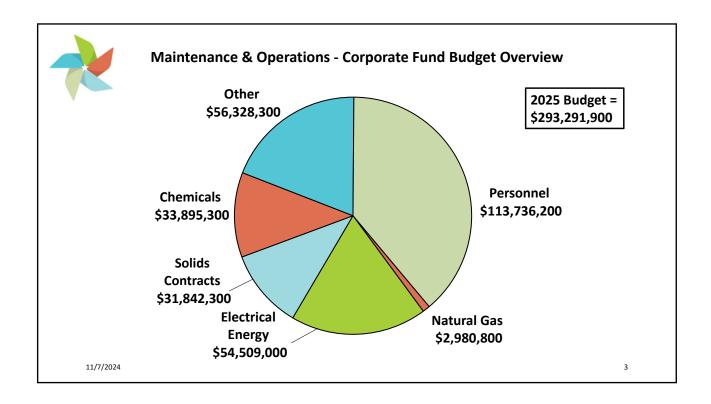
Metropolitan Water Reclamation District of Greater Chicago

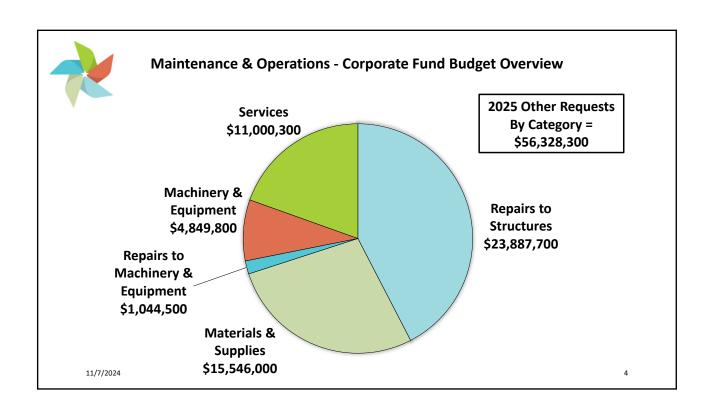
# Executive Director's Budget Recommendations

MAINTENANCE & OPERATIONS

JOHN P. MURRAY, DIRECTOR OF MAINTENANCE & OPERATIONS











Strategic Goal 1: Resource Management

11/7/2024





Strategic Goal 1: Resource Management











**Strategic Goal 1: Resource Management** 



## Maintenance & Operations 2024 Strategic Initiative Outcomes





Strategic Goal 2: Stormwater Management Strategic Goal 5: Enterprise Resilience

11/7/2024



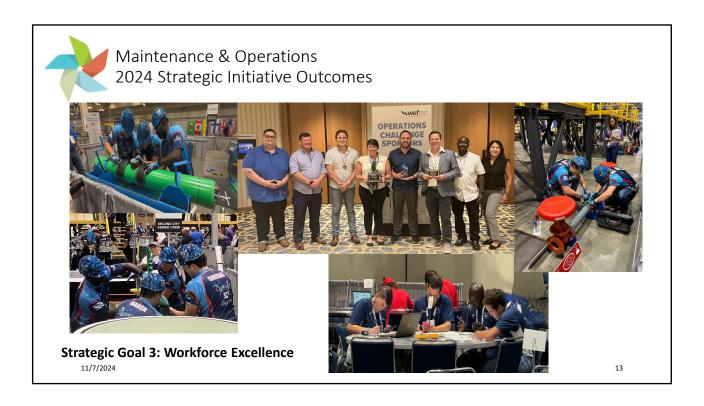
## Maintenance & Operations 2024 Strategic Initiative Outcomes

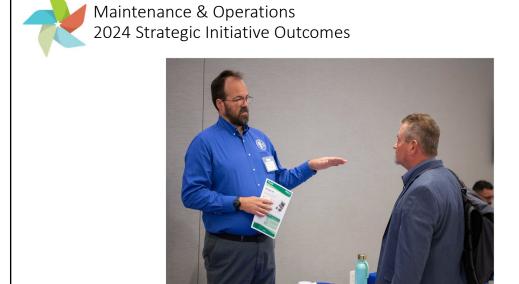






**Strategic Goal 5: Enterprise Resilience** 





**Strategic Goal 4: Community Engagement** 

11/7/2024

14







Strategic Goal 4: Community Engagement

11/7/2024



Maintenance & Operations 2024 Strategic Initiative Outcomes

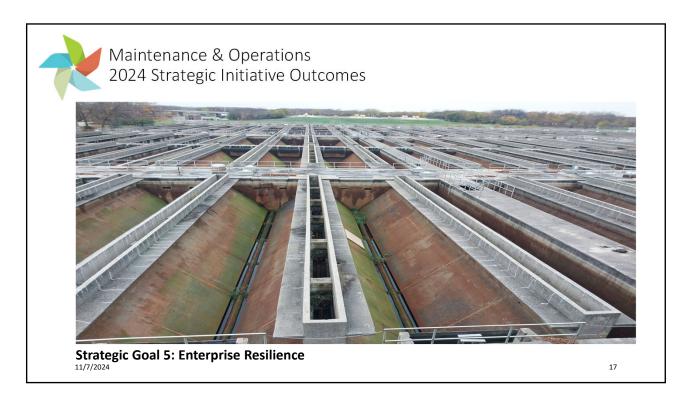




Strategic Goal 1: Resource Management

16

15





Maintenance & Operations 2025 Strategic Initiative Projects



Strategic Goal 1: Resource Management HVAC & Sludge Pump Improvements



Maintenance & Operations 2025 Strategic Initiative Projects



Strategic Goal 1: **Resource Management** 

11/7/2024

**RR Track Improvements** 

19



Maintenance & Operations 2025 Strategic Initiative Projects



**Roof Rehabilitation** 



**Pavement Rehabilitation** 

20

Strategic Goal 1: **Resource Management** 



Maintenance & Operations 2025 Strategic Initiative Projects



Strategic Goal 1: Resource Management

Centrifuge Improvements at Post-Digestion Centrifuge Facility, SWRP

11/7/2024



Maintenance & Operations 2025 Strategic Initiative Projects



Strategic Goal 1: Resource Management

TARP Mechanical Equipment Improvements, CWRP

11/7/2024

22



Maintenance & Operations 2025 Strategic Initiative Projects



Strategic Goal 1: Resource Management

11/7/2024

**Mechanical Process Improvements** 

23



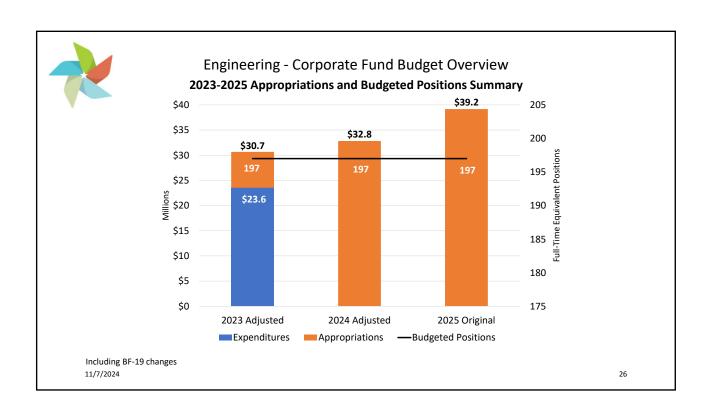


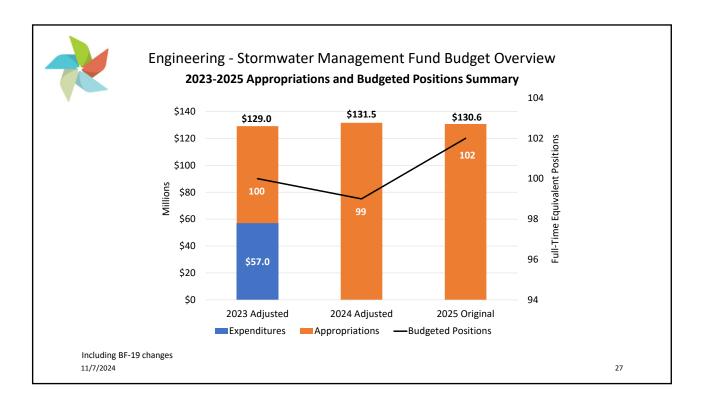


Metropolitan Water Reclamation District of Greater Chicago

# Executive Director's Budget Recommendations

ENGINEERING
CATHERINE A. O'CONNOR, DIRECTOR OF ENGINEERING

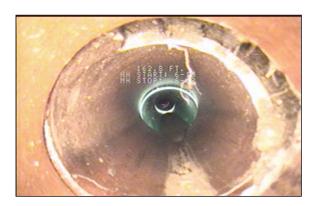






# **Strategic Goal 1: Resource Management**Maintain High Level of Permit Compliance

- Televised & inspected 44 miles of intercepting sewers
- Completed design for 15 projects under the District's Capital Improvement Program (excluding the Stormwater Management Program)
- Completed the construction of a phosphorus removal facility at the Calumet WRP





## Strategic Goal 1: Resource Management Manage MWRD assets to maintain optimal performance and long-term sustainability

- Awarded contracts for concrete rehab & installation of mechanical mixers at SWRP
- Awarded three contracts for rehabilitation of intercepting sewers



11/7/2024



## **Strategic Goal 2: Stormwater Management**

- Advanced preliminary engineering, IGAs, and design of stormwater projects through a subrecipient agreement with Cook County that provides for \$18M in ARPA Funding
- Finalized IGA Forest Preserve District of Cook County
- Finalizing IGA CDWM
- Working with Chicago Park District





## **Strategic Goal 2: Stormwater Management**

- Addison Creek Channel Improvement in the communities of Northlake, Melrose Park, Stone Park, Bellwood, Westchester, and Broadview
- ID'd 26 FPPA throughout Cook County
- Contributed \$1.3 million to the Village Commons Parking Lots Permeable Paver Project in North Riverside, capture up to 539,000 gallons



11/7/2024



## Strategic Goal 1: Resource Management Manage MWRD assets to maintain optimal performance and long-term sustainability

- Execute a project as a part of the Forging Resilient Communities Program using grant funding from USEPA to rehabilitate sanitary sewers in Bellwood, Country Club Hills, Dolton, Ford Heights, Harvey, Hazel Crest, Markham, Riverdale, and Stone Park
- Remove approximately 56,000 cubic yards of sediment by means of hydraulic dredging and trucking from Stage 1 of the McCook Reservoir





# Engineering 2025 Strategic Initiative Projects

### **Strategic Goal 1: Resource Management**

- Install CHP at Egan WRP, to generate electricity generation, analyze options for pre-digestion treatment to increase biogas production, document ROI, carbon offsets, and market risks
- Award three construction contracts
   ~\$392.1 million for phosphorus
   removal
- Award four construction contracts
   ~\$35.4 million for rehabilitation of
   intercepting sewers
- Award three construction contracts for improvements to process facilities and mechanical equipment, with an estimated cost of \$32.0 million 11/7/2024



33



# Engineering 2025 Strategic Initiative Projects

# Strategic Goal 1: Resource Management

- Award two contracts for modernization of power distribution and control systems ~\$37.0 million
- Award three contracts that continue the Engineering Department's 30-year program to rehabilitate concrete structures ~\$16.5 million







### Contract 14-253-AF: Diversion Channel for Flood Control Project on Midlothian Creek in Robbins, CSA

#### **Project Scope:**

Construction of a diversion channel (1,300 ft), installation of three 42-inch diameter pipe culverts (555 ft) at intersection of W. 135th St and S. Claire Blvd, construction of an access road on S. Woodlawn Avenue and associated work.

### **Project Cost:**

\$11,338,641.67

### **Project Schedule:**

Award Date: April 2022

Start of Construction: June 2022 Substantial Completion: June 2024 • Ribbon Cutting: October 31, 2024

11/7/2024





## Contract 11-187-3F: **Addison Creek Channel Improvements**

#### **Project Scope:**

A mix of natural design, gabion baskets, soldier pile walls, concrete, riprap, and articulated concrete blocks will be installed over three miles of Addison Creek. The project is projected to reduce flooding to over 2,200 properties in the communities of Bellwood, Broadview, Melrose Park, Northlake, Melrose Park and Westchester.

### **Project Cost:**

\$77,388,614.31

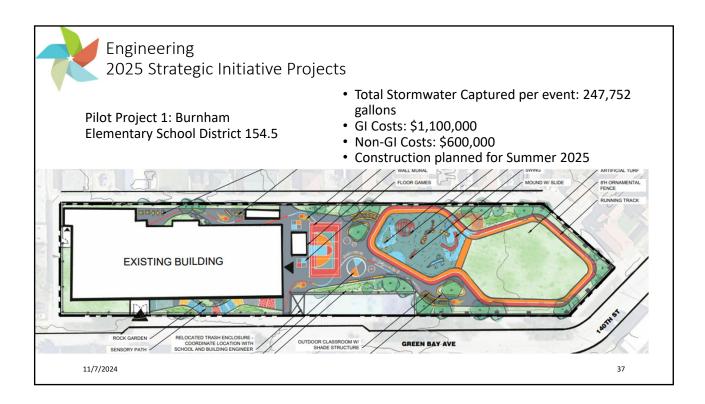
### **Project Schedule:**

Award Date: July 2023

Start of Construction: December 2023

Completion: August 2026 11/7/2024







## Contract 24-IGA-19: LeMoyne Street and Maypole Avenue Underground Storage Projects

## **Project Scope:**

MWRD will partner with the City of Chicago proposes to fund construction of underground storage facilities in LeMoyne Street, between Luna Avenue and Lorel Avenue, and Maypole Avenue, between Cicero Avenue and Lavergne Avenue. Through installation of large underground culverts, the project will provide 1,550,000 gallons of additional capacity for local sewers to relieve flooding during short, intense storm events.

### **Project Cost:**

11/7/2024

\$12,000,000 (\$6,000,000 MWRD Cost Share)

### **Project Schedule:**

Award Date: February 2025
Start of Construction: April 2025
Completion: December 2025



38



# Stormwater Program Metrics

## • Overall Program To Date - October 15, 2024

Program Component	Number of Projects	Structures Benefited	Storage Created (ac-ft)	Construction/ Acquisition Cost (\$ in Millions)	MWRD Cost (\$ in Millions)
Regional Stormwater	26	4,142	954	357	276
Local Stormwater	80	11,081	462	306	189
Green Infrastructure*	135	3,583	59	136	46
Flood-Prone Property Acquisition	20	177	n.a.	52	26
Total	261	18,983	1,474	850	537

<sup>\*</sup> Includes 34 completed Space to Grow projects

11/7/2024



## Engineering

2024 Capital Improvement Program "Report Card"

2024 CIP Summary Status*	Contract Construction (28 Projects)	Contract Closeout (4 Projects)	Substantial Completion (7 Projects)
Project Cost	103.0%	124.1%	106.6%
Project Schedule	147%	201%	160%
Contract Value Totals	\$541,644,078	\$95,552,709	\$67,645,842

\*Through September 2024

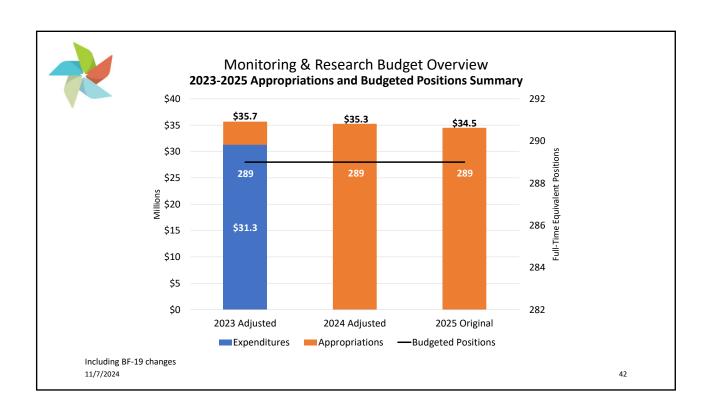


Metropolitan Water Reclamation District of Greater Chicago

# Executive Director's Budget Recommendations

## MONITORING & RESEARCH

EDWARD W. PODCZERWINSKI, DIRECTOR OF MONITORING & RESEARCH





Monitoring & Research 2024 Strategic Initiative Outcomes

### **Strategic Goal 1: Resource Management**

- Completed Whole Effluent Toxicity (WET) testing for the Egan and Hanover Park Water Reclamation Plants
- Initiated a multi-year study to assess unnatural plant and algal growth in the Upper North Shore Channel as a follow-up of the Chicago Area Waterway System Phosphorus Assessment and Reduction Plan (PARP)
- Completed fish surveys at 27 locations within the District service area waterways utilizing the new electro-fishing boat (marking a 50-year milestone, 1974-2024)





11/7/2024



Monitoring & Research 2024 Strategic Initiative Outcomes

### Strategic Goal 1: Resource Management (cont.)

 Through a partnership with agricultural sector and University of Illinois, a study on the Development of a Novel Bioreactor and Biochar-Sorption-Channel (B2) Treatment System to Capture and Recover Nutrients from Tile Drainage at District Fulton County site was completed in 2024





## Monitoring & Research 2024 Strategic Initiative Outcomes

### **Strategic Goal 1: Resource Management (cont.)**

- PFAS Source Investigation
- Completed PFAS-Specific Inspections of Select Industrial Facilities
  - 431 Total Industrial User Inspections during 2023-2024
  - · Goal: Identify Current and Historical PFAS at Facility
- Repeated Paired PFAS Sampling of each WRP Influent and Associated Domestic Interceptor
  - 7-Day Sampling Studies
  - Dry Weather
  - 40 PFAS Compounds Analyzed
- PFAS Sampling of 29 Priority Industrial User Discharges
  - 1-3 Day Sampling Studies

11/7/2024



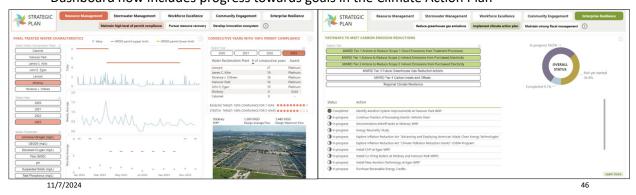
45

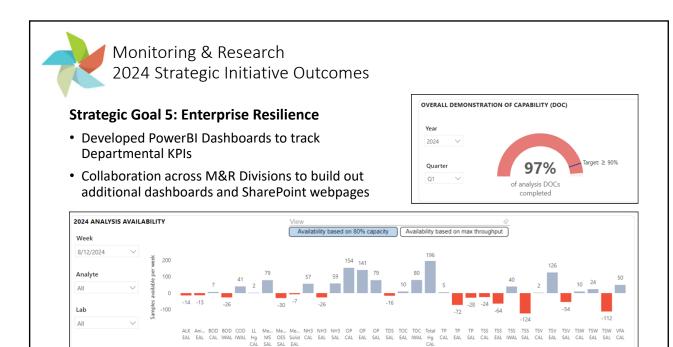


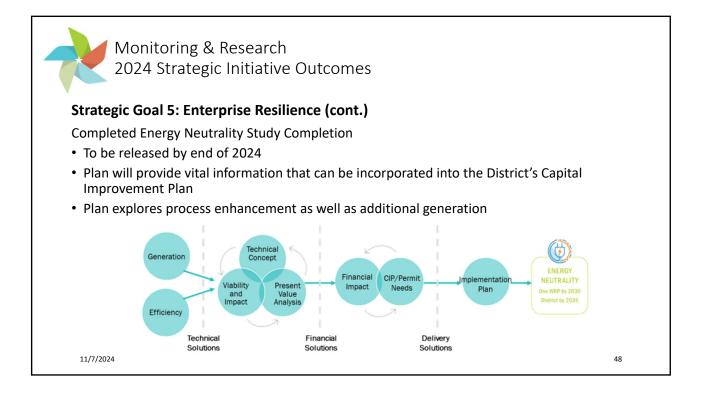
## Monitoring & Research 2024 Strategic Initiative Outcomes

### **Strategic Goal 4: Community Engagement**

- Significantly improved the front-end experience, back-end management, and workflow of the Strategic Plan Dashboard
- Dashboard now includes progress towards goals in the Climate Action Plan





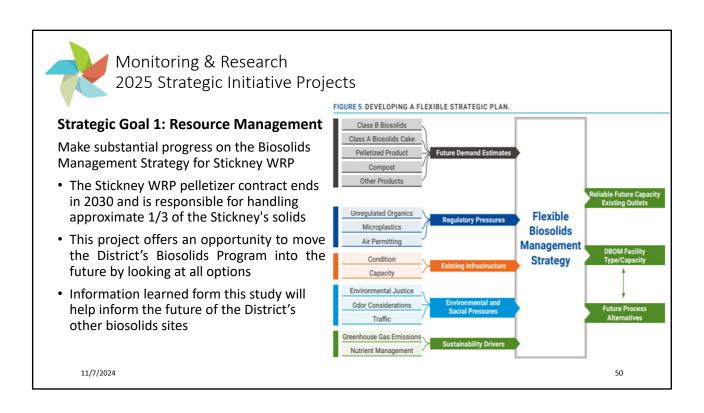




## Strategic Goal 5: Enterprise Resilience (cont.)

 The International Water Association (IWA) has recognized the District as a "Climate Smart Utility Achiever Category"







## Strategic Goal 1: Resource Management (cont.)

- Continue to coordinate Whole Effluent Toxicity (WET) testing for the Kirie, Egan and Hanover Park WRPs, ensuring compliance with NPDES permit mandates
- Conduct ongoing fish surveys and comprehensive assessments to gauge the impact of District initiatives and improvements on the waterway's ecosystem
- Continue to study unnatural plant and algal growth in the Upper North Shore Channel





11/7/2024

51



### **Strategic Goal 1: Resource Management (cont.)**

 Complete a two-year sewer modeling study for the South Park interceptor in the Calumet Service Area







## Strategic Goal 1: Resource Management and 5: Enterprise Resilience

- PFAS Monitoring and Analysis
- Analysis and reporting by contract laboratory
  - \$114,000 anticipated laboratory analysis contract
  - 4 District NPDES permits are due to be issued and will contain PFAS monitoring requirements
  - USEPA "POTW Influent Study" will be initiated requiring one-time analysis of PFAS in influent, effluent, domestic site, and up to 10 industrial users for up to five District WRPs
  - Continued sampling of priority industrial user discharges
  - Future permit requirements will also be implemented, such as for Fulton County, lysimeters, and wells

PFAS ARE WITH US FOREVER.

Household Items Food packaging Across, food Control Vision Control Vi

GROUNDWATER

53



11/7/2024

## Monitoring & Research 2025 Strategic Initiative Projects

### **Strategic Goal 5: Enterprise Resilience**

- The new Egan WRP aeration system installation was completed in the summer of 2024 under an M&R construction contract
- Finalize a 1-year aeration study at the Egan WRP using the full floor modern diffuser layout
- Information will be used to support modernization of the District's aerations battery's that are responsible for approximately 50% of the WRPs energy use
- The full floor aeration layout allows for more flexibility and control that can reduce air demand, and thus reduce electricity demand



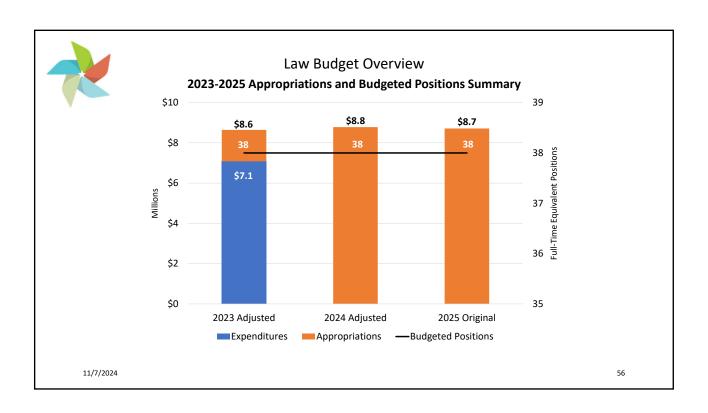


Metropolitan Water Reclamation District of Greater Chicago

# Executive Director's Budget Recommendations

LAW

SUSAN T. MORAKALIS, GENERAL COUNSEL





### **Strategic Goal 4: Community Engagement**

- Ensured that the MWRD is positioned as a critical community asset and responsible neighbor and fostered the community engagement strategy of expanding partnerships
- The Law Department worked proactively with local municipalities for open space, natural habitat revitalization, and public infrastructure

Worth
Park
District
U.S.
Army
Corps
IDOT
ISTHA
Cook
County
CTA

11/7/2024

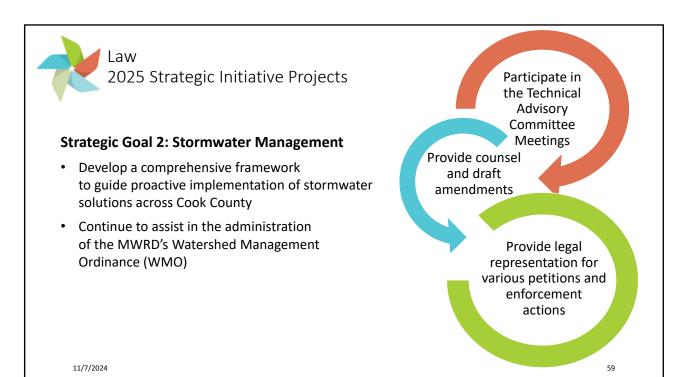


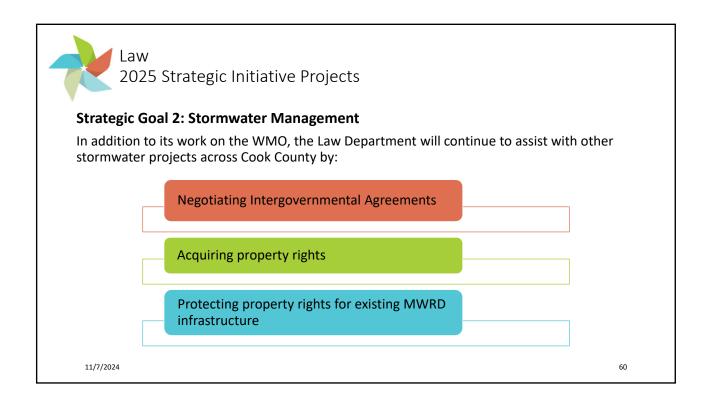
### **Strategic Goal 5: Enterprise Resilience**

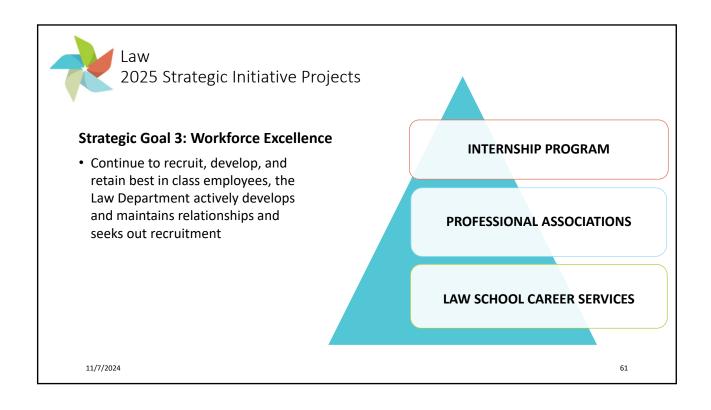
 In addition to its Legislative work and to further strengthen the MWRD's operational and financial position, the Law Department defended the MWRD and enforced MWRD Ordinances Settled, obtained dismissal, or won several litigation matters saving the District millions

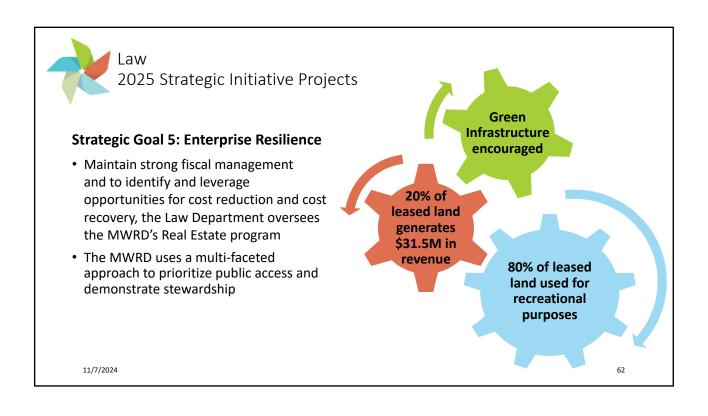
Collected over \$230K and anticipate another \$530K in unpaid user charges, non-compliance enforcement charges, and late filing fees

Obtained judgment in the District's favor on an employment matter claim saving the District \$1.6 Million







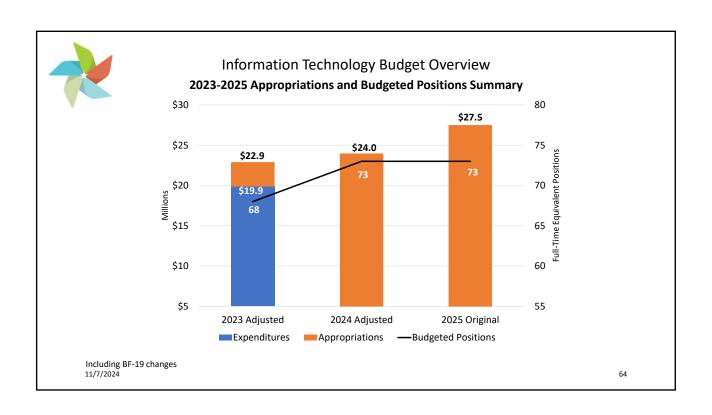




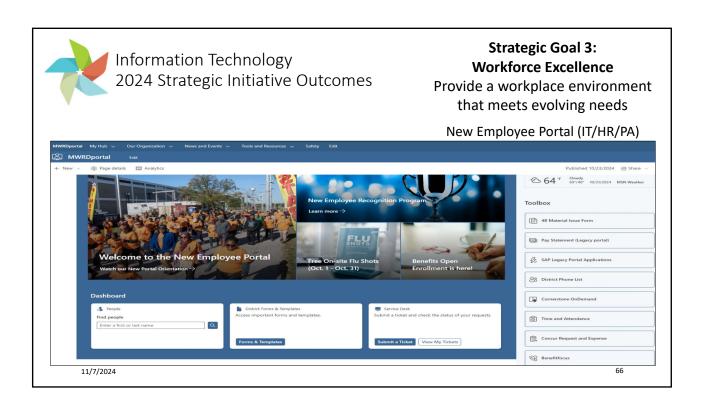
Metropolitan Water Reclamation District of Greater Chicago

# Executive Director's Budget Recommendations

INFORMATION TECHNOLOGY
SEAN T. KELLY, DIRECTOR OF INFORMATION TECHNOLOGY









# **Strategic Goal 1: Resource Management** Innovation ecosystem

- Continued IT Security Partnership with DHS/CISA + local sister agencies
  - Penetration and vulnerability scan services
  - Additional services planned in Q1 2025
  - Core Security Policy Upgrades -Password Complexity and Multi-Factor Authentication



11/7/2024



# **Strategic Goal 4: Enterprise Resilience** Standardize operations

- ERP Assessment
  - Enterprise assessment of integrated, cross functional Processes and Procedures
  - Best-fit solution recommendation





# **Strategic Goal 5: Enterprise Resilience**Pursue process and system improvements

 Replacement of Legacy analog and Telemetry lines at multiple plant locations (IT/Engineering)



11/7/2024 6



## Strategic Goal 3: Workforce Excellence Provide a workplace environment that meets evolving needs

- Modern, Collaborative Initiatives
  - Mobile Workforce Investments
  - Innovation Efforts & Technology
    - Digital Transformation
    - IT Lunch-n-Learns





## **Strategic Goal 4: Enterprise Resilience** Standardize operations

- Continued IT Security Partnership with DHS/CISA + local sister agencies
  - Tabletop services: Disaster Recover/ Business Continuity
  - Partnership with M&O for OT Security (DCS/Scada)



11/7/2024 71



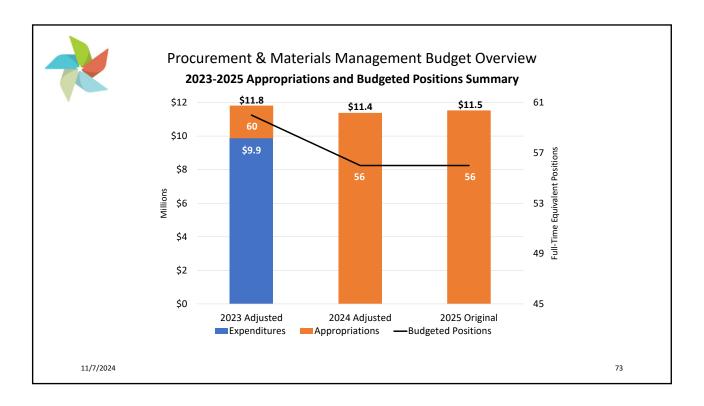
Metropolitan Water Reclamation District of Greater Chicago

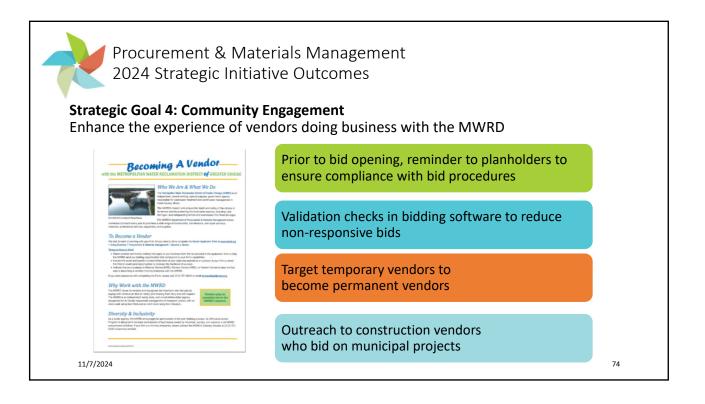
# Executive Director's Budget Recommendations

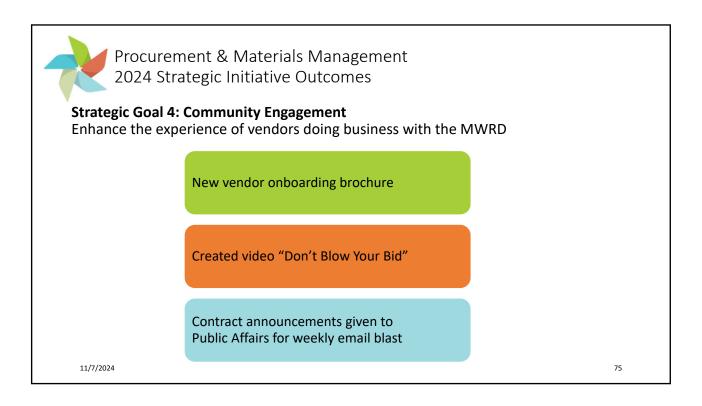
PROCUREMENT & MATERIALS MANAGEMENT

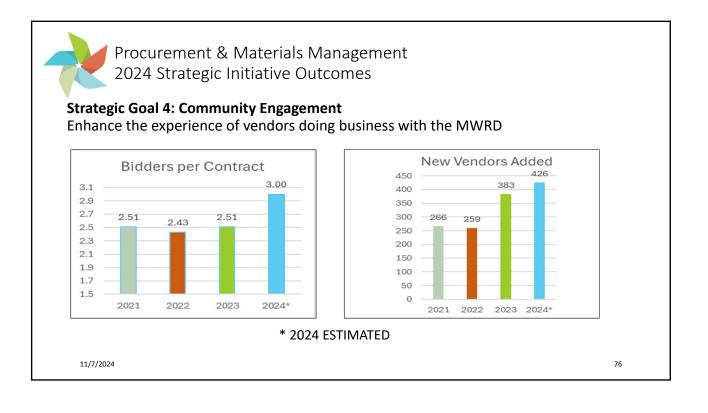
DARLENE A. LOCASCIO, DIRECTOR OF PROCUREMENT & MATERIALS

MANAGEMENT











### Strategic Goal 3: Workforce Excellence ontinue to offer all staff baseline

Continue to offer all staff baseline training allocation

 Buyers completed two-year customized training curricula with the National Institute of Governmental Purchasing with the goal of attaining NIGP certification in 2025

11/7/2024



Procurement & Materials Management 2025 Strategic Initiative Projects

### **Strategic Goal 5: Enterprise Resilience**Pursue process and system improvements



Implement a District-wide contract management software to streamline the contract development process

Extend Wi-Fi to inspection and receiving areas of all storerooms, transitioning from desktop to laptop computers to improve efficiency

11/7/2024 78



Procurement & Materials Management 2025 Strategic Initiative Projects

#### **Strategic Goal 1: Resource Management**

Manage MWRD assets to maintain optimal performance and long-term sustainability

 Continue to link engineering spare parts with assets and preventive maintenance plans

11/7/2024

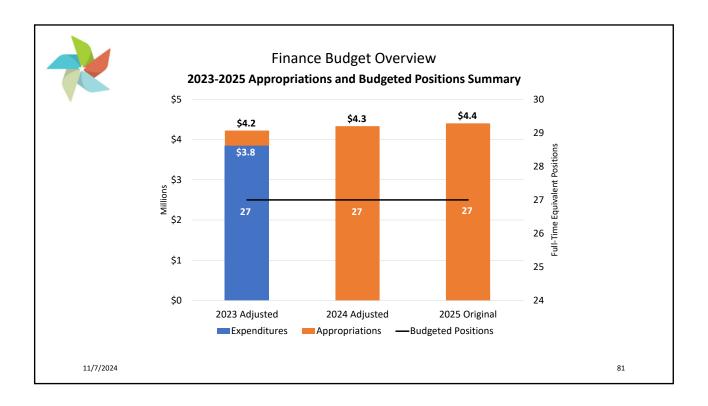


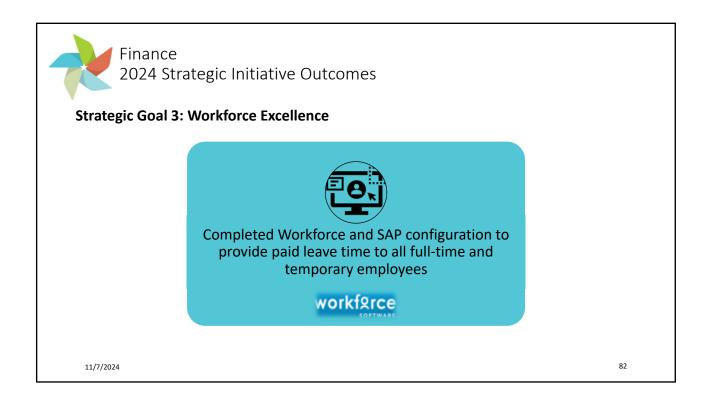
Metropolitan Water Reclamation District of Greater Chicago

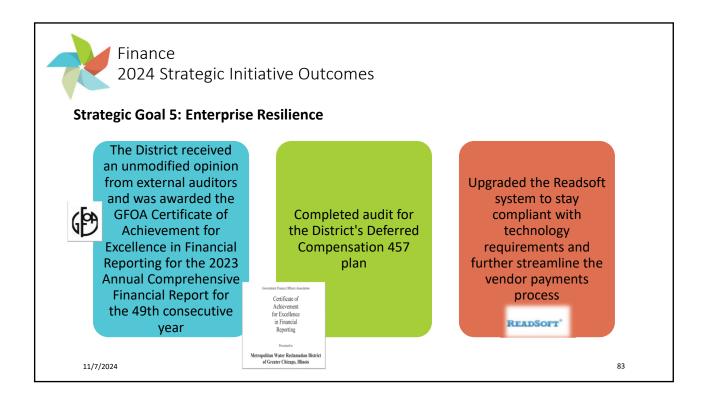
## Executive Director's Budget Recommendations

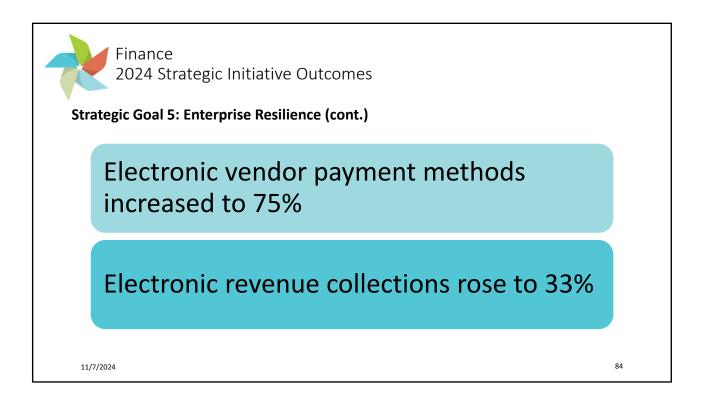
**FINANCE** 

JACQUELINE TORRES, CLERK/DIRECTOR OF FINANCE

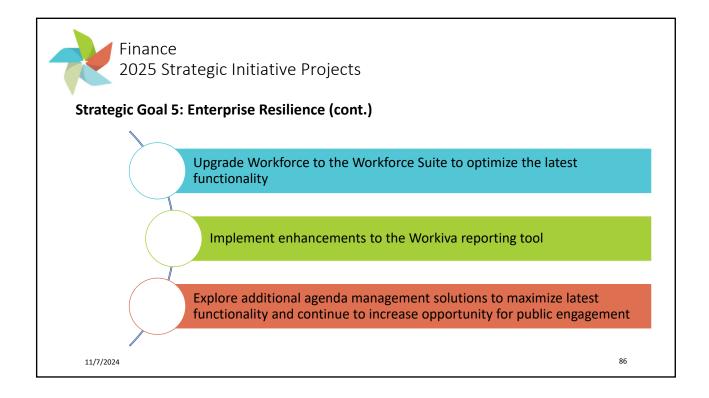










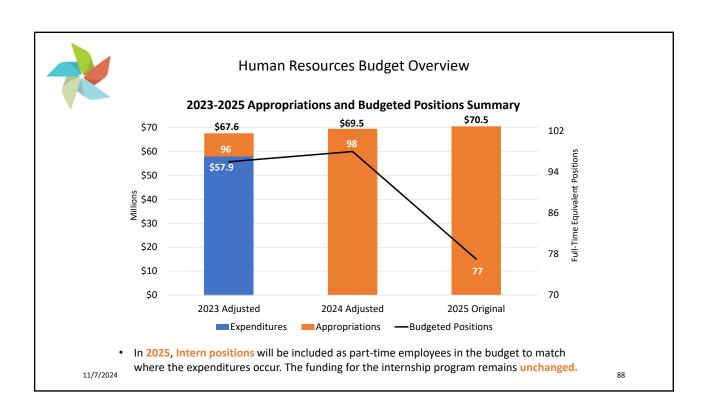


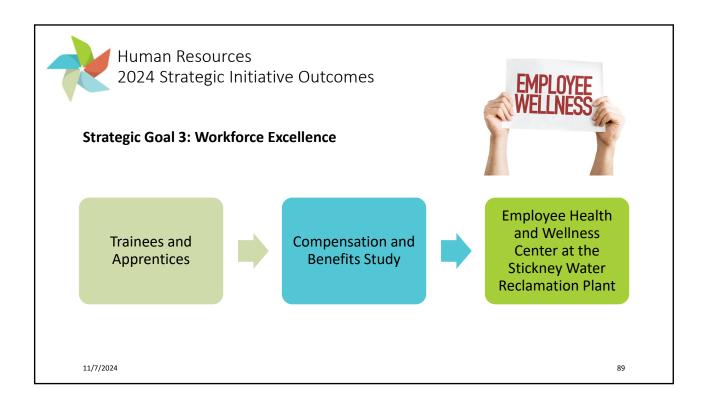


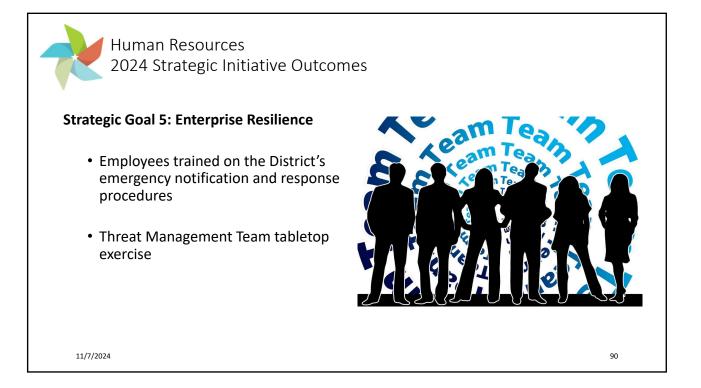
# Executive Director's Budget Recommendations

#### **HUMAN RESOURCES**

THADDEUS J. KOSOWSKI, DIRECTOR OF HUMAN RESOURCES









#### **Strategic Goal 3: Workforce Excellence**



#### Recruitment Strategy Committee

 Collaborate and implement strategies to attract candidates



#### **Leadership Training**

 Three-year program for various levels of supervisors and managers



### Employee Resource Groups

 Recognize employee voices and foster awareness, respect, and inclusion

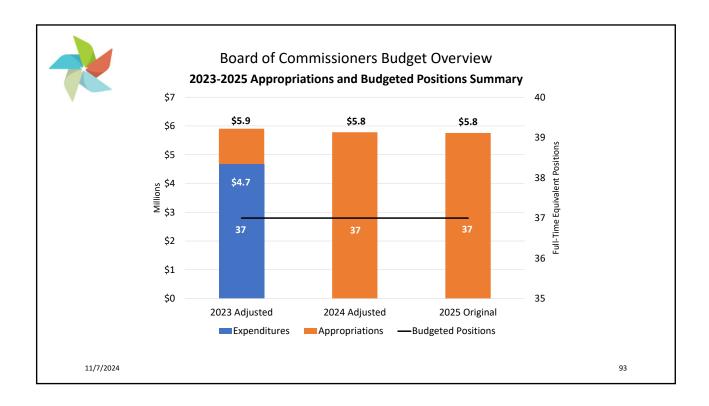
11/7/2024

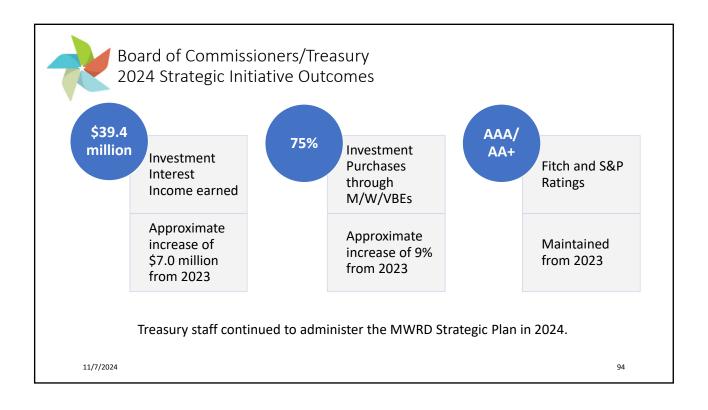


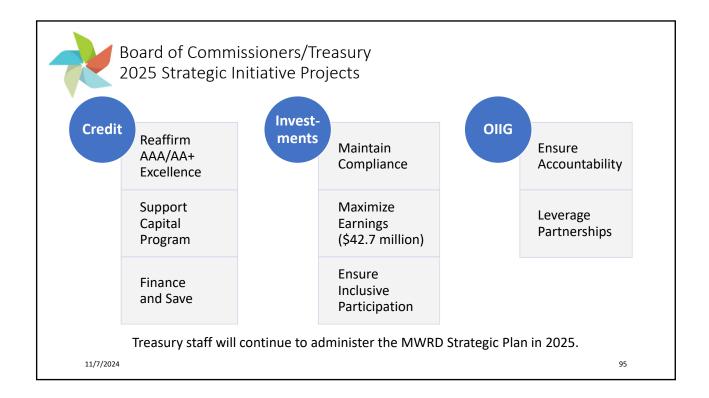
Metropolitan Water Reclamation District of Greater Chicago

## Executive Director's Budget Recommendations

BOARD OF COMMISSIONERS/TREASURY JOHN JOINER, ADMINISTRATIVE AIDE TO PRESIDENT STEVEN J. LUX, TREASURER



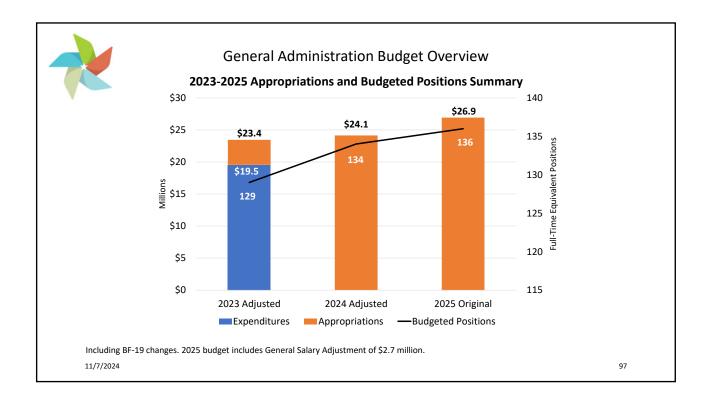






## Executive Director's Budget Recommendations

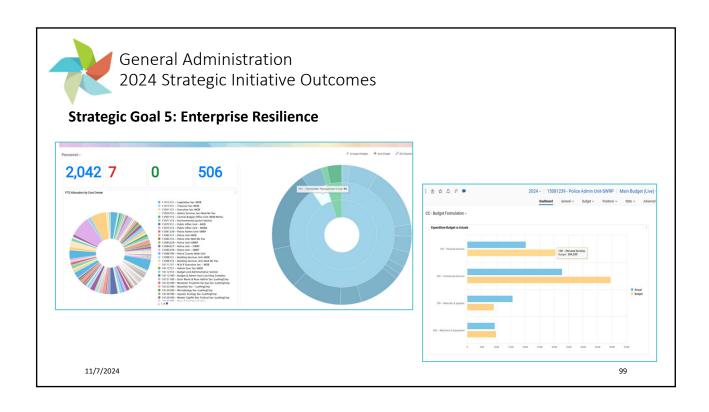
GENERAL ADMINISTRATION





### Administrative Services

11/7/2024 98







#### **Strategic Goal 5: Enterprise Resilience**





**EV Charging Infrastructure** 

Replace Chiller at MOB

11/7/2024

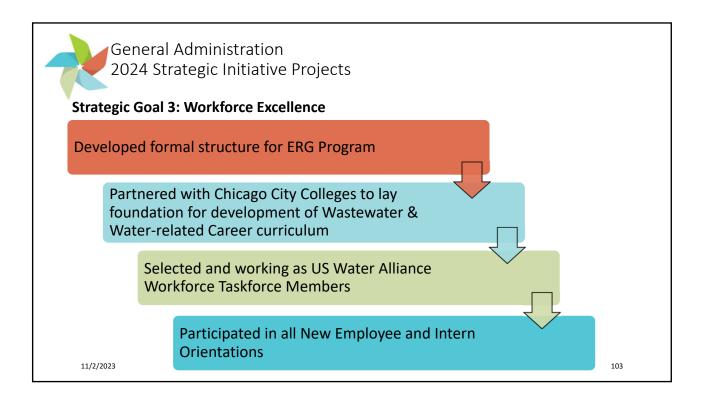
101



Metropolitan Water Reclamation District of Greater Chicago

## Environmental Justice, Diversity, & Contract Compliance Section

11/7/2024 102







- Successfully completed 2-year term with Calumet Community Partnership Council
- Identified and contacted 78 community officials and representatives from Disproportionately Impacted Areas in Cook County
- Participated in 100+ Community Engagements and Interactions
- Established EJ Website and Intranet Pages





11/7/2024



General Administration 2025 Strategic Initiative Projects

Expand partnership with Chicago Urban League and other youth outreach organizations

Initiate and Support inaugural Employee Resource Groups

Develop and conduct community service event with Stickney Community Partnership Council

Advance workforce partnership initiatives with CCC and US Water Alliance Taskforce

Further develop relationship with Current and Great Lakes ReNew Initiatives

Finalize framework for TPO Apprenticeship/Trainee program

11/2/2023 106



### Environmental Justice, Diversity, & Contract Compliance Section

11/7/2024



General Administration 2024 Strategic Initiative Outcomes

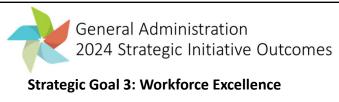
#### **Strategic Goal 4: Community Engagement**

Expand partnerships, outreach, and engagement to new audiences

- Added 7 new organizations to the district's assist agency list
- Held 3 quarterly assist agency meetings with our assist agency partners in 2024
- Participated in and/or hosted a total of 42 outreach events
- Represented the District as an exhibitor and facilitated two workshop sessions









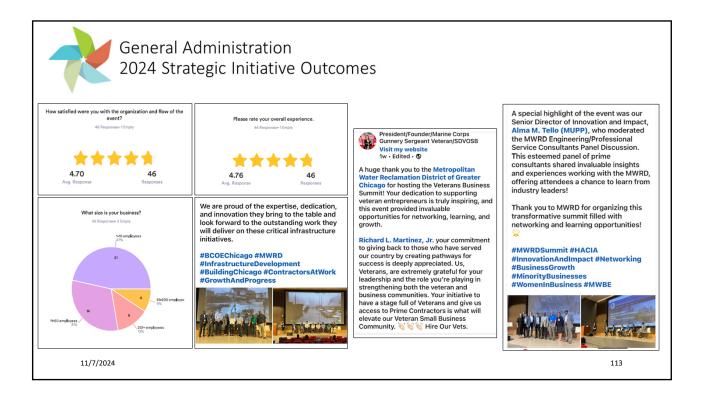
110





Diverse Business Summit 2024 Survey Results







Enhance the experience of vendors that do business with the MWRD

Hosted three Vendor 101 online sessions to support 81 vendors newly registered with the District

Hosted several of these vendor 101 sessions in-person at various locations







Increase Diverse participation on District contracts

MBE/WBE/SBE/VBE Co				<u> </u>	
Total Affirmative Action Prog	ram		\$153,530,994.40	100.00%	
Total MBE Commitments:			\$20,896,942.99	13.88%	
Total WBE Commitments:			\$14,462,758.96	9.61%	
Total SBE Commitments:			\$0.00	0.00%	
Total VBE Commitments:			\$6,604,365.25	4.39%	
	Total Diversity S	pend Economic Impact:	\$41,964,067.20	27.87%	
Contract Value for 33 Engineering and Maintenance & Operations (Eng and M & O) Projects:					
Contract Value for 10 Professional Ser	vices (PS) Projects:			\$21,439,313.00	
Total Value of 14 Work Orders issued a	acts (JOC):		\$4,337,063.31		
	1	Total Projects:		\$153,530,994.40	

11/7/2024



### STAY TUNED..



SMALL BUSINESS PROGRAM: TO BE PRESENTED TO THE BOARD



MENTOR PROTEGEE PROGRAM: FINAL DOCUMENTS IN REVIEW





TECHNICAL ASSISTANCE PROGRAM: RFP TO BE ISSUED



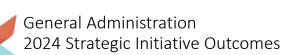
### **Public Affairs**





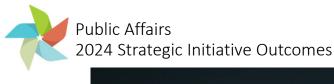






Raising awareness of our work through social media

2024 Followers by Month										
Site	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct
Facebook	11,201	11,234	11,338	11,504	11,580	11,634	11,708	11,745	11,773	11,798
Twitter	5,953	5,999	6,015	6,028	6,034	6,070	6,098	6,112	6,113	6,097
Instagram	2,858	2,888	2,949	3,010	3,054	3,128	3,179	3,205	3,239	3,294
YouTube	1,177	1,206	1,227	1,260	1,285	1,313	1,335	1,360	1,408	1,429
LinkedIn	7,480	7,599	7,725	7,819	7,911	7,997	8,096	8,156	8,234	8,314
Monthly totals	28,669	28,926	29,254	29,621	29,864	30,142	30,416	30,578	30,767	30,932









# Executive Director's Budget Recommendations

RETIREMENT FUND

JAMES E. MOHLER, EXECUTIVE DIRECTOR

